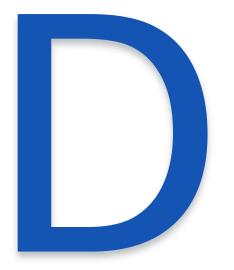
## Global economic and insurance outlook Executive Dialogue

Dr. Jérôme Haegeli, Group Chief Economist 24 January 2024

### Key letter





### Key number





# Economic outlook: Global growth to slow in 2024, while returning to a 2% central bank inflation target on a sustained basis remains challenging



**Economic growth: Global growth to slow in 2024. Regional growth discrepancy** to continue with the US outperforming Europe, yet still growing below long-term trend



Inflation: Disinflation progress slowing; getting to 2% on a sustained basis remains challenging. Upside risks remain



 Monetary policy and interest rates: Focus will shift to interest rate cuts in 2024, although we are still in a structurally higher interest rate regime vs. last decade



 Key economic risks & alternative scenarios: (Geo)politics another source of volatility, with disruptions in Red Sea raising stagflationary headwinds. US asset valuations vulnerable to set-backs with an almost "perfect landing" of the economy now priced in.

#### **SRI vs Consensus Forecasts** Swiss Re Institute Consensus 2023 2024 2025 2024 2025 Real GDP (% change) US 2.4 1.1 1.9 1.3 1.7 0.4 0.3 1.2 0.6 1.4 Eurozone China 5.1 4.5 4.4 4.6 4.5 CPI (% change) 2.6 2.3 US 4.2 2.7 2.4 2.3 Eurozone 5.6 2.7 2.1 2.1 0.6 1.8 2.0 1.7 China 1.1 10y Gov. Bond Yield (%) US 4.7 4.2 4.2 3.8 3.6 2.7 2.2 2.2 2.4 2.6 Eurozone 2.9 2.6 China 2.8 2.7 2.6 Central bank rate (%) US 5.4 4.6 3.3 4.2 3.1 Eurozone 4.5 3.8 2.5 3.5 3.0 1.7 1.6 1.8 China

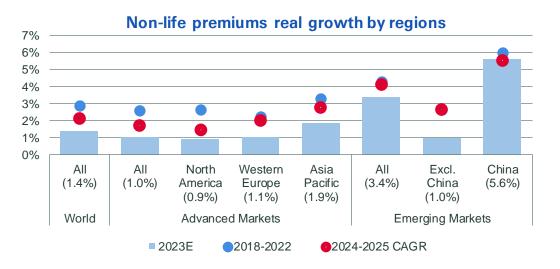
Sources: Bloomberg Consensus, Swiss Re Institute

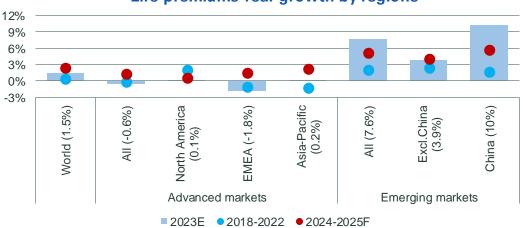


# For the global primary insurance markets pricing expected to remain firm for Non-Life, while high interest rates continue to support Life savings business



- **Growth:** Global real premiums over 2024-25 to grow by 2.2%, higher than the avg. of the past five years (2018-2022: 1.6%), but still lower than the pre-covid trend (2018-19: 2.8%)
- Inflation: Hard market momentum is easing against also moderating economic inflation. Still, social inflation is persistent and key to watch for claims
- %
- Interest rate: The P&C primary insurance industry still won't earn its cost of capital even though its ROE will rise to ~10% in 2024-25\*. The higher interest rate regime is supportive for the global savings Life insurance premium growth
- Risk outlook: In-force savings business are vulnerable to lapse risks while disinflation pace will not be even, keeping costs for personal lines elevated





#### Life premiums real growth by regions

Swiss Re Institute "UW profitability gap is estimated at 2% in 2024-25, down from 4% this year. 10Y average RoE for direct market P&C is 6.8%

Source: Swiss Re Institute

### Hot topics to watch for insurance markets The macro dynamics continue to be a key driver

	Trend	Implications for insurance
<b>Inflation</b>	Economic inflation is moderating	<ul> <li>Claims inflation still high</li> <li>Lagged impact on u/w results</li> <li>Rates catching up → attractive new business vs adverse development on legacy book</li> <li>Social inflation is persistent</li> </ul>
Interest rates & profitability	Structurally higher interest rate regime	<ul> <li>Benefits to the profitability gap take time</li> <li>Cost of capital is also higher but benefits outweigh the costs</li> </ul>
Volatility, uncertainty	Ongoing macro and geopolitical uncertainty	<ul> <li>Credit, commercial real estate, financial stability and market liquidity risks → risks of rating migration, liquidity risks, ALM challenges</li> <li>Increased interest rate volatility → mass lapse risks</li> </ul>
Policy shifts	Structural refocusing of government policy: decarbonisation and rise in industrial policy	New risk pool opportunities



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# Questions?

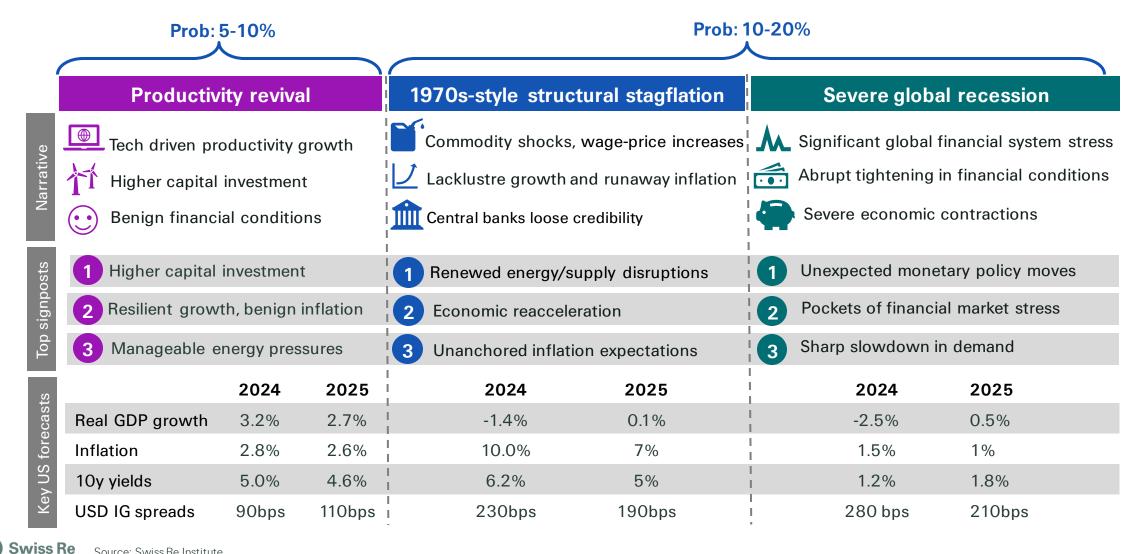
# Use the MS Teams Live Q&A function



# Appendix



We attach a 10-20% probability for adverse global economic outcomes over the next 3 years with downside risks higher than upside potential



Source: Swiss Re Institute

Institute <sup>1</sup> The parameters for the alternative scenarios are reported for the US only, however, we continuously monitor the alternative scenarios across major economies. The parameters are as of November 2023





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